

## **NOTICE TO STUDENTS ALEDC PHASES I & 5**

In FY 94, administration of the correspondence course program of the US Army Logistics Management College (ALMC) was transferred to the US Army Training Support Center, Army Institute for Professional Development (AIPD) at Fort Eustis, VA.

The ALMC remains responsible for course development and technical advice to students. To contact ALMC concerning course content, call DSN 539-4620 or COML (804) 765-4620 or write:

Commandant  
U.S. Army Logistics Management College  
DAS ATTN ATSZ-ASO-C Bldg 12500  
2401 Quarters Rd  
Fort Lee, VA 23801-1705

The AIPD is responsible for enrolling (and disenrolling) students, distributing course materials, electronically grading examinations, granting requests for course extensions, posting information and changes/corrections to student records, and other administrative matters. To contact AIPD regarding such matters call DSN 927-3335/2169 or COML (804) 878-3335/2169 or write:

Army Institute for Professional Development  
ATTN: ATIC-DLS (School code 907)  
Newport News, VA 23628-0001

The examination for each subcourse is a test-controlled item. Attached to this course is a brown envelope containing a prepaid envelope and TSC Form 59, ACCP Examination Response Sheet. Complete the Designation of Test Control Officer Form found in the subcourse and mail it to AIPD using the prepaid envelope. Save the examination response sheet and take it with you to complete your examination.

For your convenience, we have included two preaddressed inquiry forms-one for content questions addressed to ALMC and another for administrative matters addressed to AIPD. If you have questions about a specific subcourse, refer to the alpha-numeric designation (LM and four numbers) on the examination response sheet when addressing that subcourse.

For administrative purposes we have assigned subcourse number LM 0270 to the Phase 1 material covered in lessons 1 - 14, and subcourse number LM 0278 to the Phase 5 material covered in lessons 15 - 20 of the Theater Logistics Handbook. The same numbers appear on the Designation of Test Control Officer Forms (ATSC Form 352), and examination response sheets.

# **ASSOCIATE LOGISTICS EXECUTIVE DEVELOPMENT CORRESPONDENCE COURSE**

## **PHASE 1. THEATER LOGISTICS**

### **Purpose and Scope of Phase I**

The purpose of Phase I is to provide provide the ALEDC (resident and correspondence) student with an overview of U.S. Army theater logistics doctrine. It has been written as a précis of multiple Field Manuals (FM), Joint Publications and other authoritative documents. The Theater Logistics (TLOG) Handbook forms the basis of ALEDC Phases I and V modules. It is designed in lesson sequence with each chapter being supplemented with a Homework Assignment designed to cover the main points.

Part One – Chapters One to Five, is designed to give an overview of the current National Security Strategy (NSS), National Military Strategy (NMS), the US chain of command, and the fundamentals of Army operations doctrine. An understanding of the first two chapters is a necessary lead into the Army Combat Service Support (CSS) organizations and how they support commanders at all levels within the theater of operations. Chapter Three covers a range of material dealing with staff functions, responsibilities, reports and briefings. Chapter Five focuses on the Transformation of the U.S. Army and provides an overview of current and future initiatives. Chapter Four provides an overview of Logistics Automation systems and enablers while the three Appendices contain further detail and information useful for students and logisticians alike.

Part Two -- Chapters Six to Fourteen, covers those logistics functions required to support Army forces during offensive and defensive operations in a theater of operations.

Part Three -- Chapters Fifteen to Twenty, cover the spectrum of current doctrine necessary to support Power Projection, and its subset of Force Projection, in a joint and multinational setting. It also places significant emphasis on military operations other than war, stability operations and support operations, the difference between supporting those types of operations and full-scale war. Joint operations are an inherent quality of today's Army doctrine.

The goal of Army combat service support is to enable the maneuver commander to conduct combat operations. CSS doctrine is a major component of the current battle doctrine as described in FM 3.0, Operations. This phase will explain how Army CSS elements sustain forces in conducting campaigns, major operations, battles, and engagements. It applies to Army forces worldwide, but must be adapted to the specific requirements of each theater.

For purposes of this phase, combat service support is considered to include the full range of health services and personnel services functions as well as the traditional logistics functions of supply, maintenance, field services, and transportation.

### **Introduction**

You should be entering Phase I of the Associate Logistics Executive Development Course with a basic knowledge of general management philosophy and techniques. With this phase, you will begin to apply this knowledge to the solution of management problems commonly found in some of the vital functional areas of combat service support for the Army in the field.

Keep in mind that combat service support for the Army in the field cannot be viewed as an independent element of our logistics system. Effective combat service support requires close coordination and integration of intra-Army component systems and the facilities, services. functions, and inventories of other military services. and DoD agencies.

Throughout your study of this and other subcourses, always consider the importance of effective management of each procedure in each activity in the logistics system. Only if we have and apply this specialized knowledge can we hope to achieve maximum effectiveness of the logistics operation.

Phase 1, Theater Logistics, is based on parts I and II of the TLOG Handbook, as described above.

To complete Phase 1, you will need the Theater Logistics Handbook (2002), and The Theater Logistics Handbook Homework Answer Sheets (2002).

Upon successful completion of this subcourse, you will be sent the final exam and any other materials required.

The word "he," when used in this publication, represents both the masculine and feminine genders unless otherwise specifically stated.

## **Administrative Instructions**

### **General**

When the subcourse is taken as part of the Associate Logistics Executive Development correspondence Course, the maximum time allocated for completion of this will apply.

Extension of time for course completion:

An extension, not to exceed 90 days, may be granted for a valid reason.

No more than one extension will be granted during your enrollment in a given course.

Grading procedures:

The overall grade attained in a course is the average of the subcourse grades.

Grades will be apportioned according to the following distribution,

90-100%	A
80- 89%	B
70- 79%	C
69 and below	F

There is no requirement to return any materials relating to this subcourse.

Award of certificates and diplomas:

Statement of subcourse credit hours - 86

Upon completion of a subcourse, you will receive a subcourse completion letter.

When all established criteria for course completion have been met, an appropriate diploma will be awarded.

Reentry into program after termination:

When an enrollment has been terminated for failure to meet participation requirements or for academic deficiency, a period of 6 months must elapse before reentry. Those subcourses successfully completed prior to termination will be credited toward course completion after reentry. Request for reinstatement must be submitted as an original application accompanied by a justification for reinstatement.

When an enrollment has been terminated for reasons other than participation requirements or academic deficiency, the 6-month waiting period does not apply.

**Specific.** Subcourse LM 0270 consists of lessons 1 through 14, which are composed of units of instruction and homework assignments. On completion of each lesson, you should complete the lesson homework. Check your answers against those provided in the Homework Answer Sheets (2002) book.

**Remember:** the material in both the lesson and the homework assignment will form part of the subcourse examination.

**Academic Standards.** The honor code is an integral part of the academic environment of Army Logistics Correspondence enrollment. You are placed on your honor neither to give nor receive information from any unauthorized source. Submission of your examination signifies that your solutions are your own and were made on an individual basis without assistance. Any violation of this code may be grounds for immediate cancellation of your enrollment.

# **ASSOCIATE LOGISTICS EXECUTIVE DEVELOPMENT CORRESPONDENCE COURSE**

## **PHASE 5. THEATER LOGISTICS**

### **Purpose and Scope of Phase 5**

The purpose of Phase 5 is to provide an executive overview of current U.S. Army doctrine that supports force projection. This includes force projection, reception (as part of RSO&I), force protection, stability and support operations, logistics augmentation and joint and multinational operations. These lessons are built on the knowledge gained during ALEDC Phase 1 and are covered in Lessons 15-20 of the TLOG Handbook (2002).

Remember from Phase I that the goal of Army combat service support is to enable the maneuver commander to conduct combat operations. CSS doctrine is a major component of the current battle doctrine as described in FM 3.0, Operations. This phase will explain how Army CSS elements sustain forces in conducting campaigns, major operations, battles, and engagements as part of force projection. It applies to Army forces worldwide, but must be adapted to the specific requirements of each theater.

For purposes of this phase, combat service support is considered to include the full range of health services and personnel services functions as well as the traditional logistics functions of supply, maintenance, field services, and transportation.

### **Introduction**

You should be entering Phase 5 of the Associate Logistics Executive Development Course with a basic knowledge of the U.S. Army CSS system gained in Phase 1. With this phase, you will begin to apply this knowledge to the solution of management problems commonly found in some of the vital functional areas of combat service support for the Army in the field.

Keep in mind that combat service support for the Army in the field cannot be viewed as an independent element of our logistics system. Effective combat service support requires close coordination and integration of intra-Army component systems and the facilities, services, functions, and inventories of other military services, and DoD agencies.

Throughout your study of this and other subcourses, always consider the importance of effective management of each procedure in each activity in the logistics system. Only if we have and apply this specialized knowledge can we hope to achieve maximum effectiveness of the logistics operation.

Phase 5, Theater Logistics, is based on parts I and Part III of the TLOG Handbook, as described above.

To complete Phase 5, you will need the Theater Logistics Handbook (2002) and the Theater Logistics Handbook Homework Answer Sheets (2002).

Upon successful completion of this subcourse, you will be sent the final exam and any other materials required.

The word "he." when used in this publication, represents both the masculine and feminine genders unless otherwise specifically stated.

## Administrative Instructions

### General

When the subcourse is taken as part of the Associate Logistics Executive Development correspondence Course, the maximum time allocated for completion of this will apply.

Extension of time for course completion:

An extension, not to exceed 90 days, may be granted for a valid reason.

No more than one extension will be granted during your enrollment in a given course.

Grading procedures:

The overall grade attained in a course is the average of the subcourse grades.

Grades will be apportioned according to the following distribution,

90-100%	A
80- 89%	B
70- 79%	C
69 and below	F

There is no requirement to return any materials relating to this subcourse.

Award of certificates and diplomas:

Statement of subcourse credit hours - 80

Upon completion of a subcourse, you will receive a subcourse completion letter.

When all established criteria for course completion have been met, an appropriate diploma will be awarded.

Reentry into program after termination:

When an enrollment has been terminated for failure to meet participation requirements or for academic deficiency, a period of 6 months must elapse before reentry. Those subcourses successfully completed prior to termination will be credited toward course completion after reentry. Request for reinstatement must be submitted as an original application accompanied by a justification for reinstatement.

When an enrollment has been terminated for reasons other than participation requirements or academic deficiency, the 6-month waiting period does not apply.

**Specific.** Subcourse LM 0278 consists of lessons 15 through 20, which are composed of units of instruction and homework assignments. On completion of each lesson, you should complete the lesson homework. Check your answers against those provided in the Homework Answer Sheets (2002) book.

**Remember:** the material "in both the lesson and the homework assignment will form part of the subcourse examination.

**Academic Standards.** The honor code is an integral part of the academic environment of Army Logistics Correspondence enrollment. You are placed on your honor neither to give nor receive information from any unauthorized source. Submission of your examination signifies that your solutions are your own and were made on an individual basis without assistance. Any violation of this code may be grounds for immediate cancellation of your enrollment.